## Glossary

- Achievers People who seek respect by buying appropriate products.
- **ACORN** A geographical segmentation method: A Classification Of Residential Neighbourhoods.
- Actual state The situation the individual is currently experiencing.
- Adapter A company which produces new products, superior to those produced by the market leader.
- Advertising A paid message inserted in a medium.
- Advertising research Investigations into the effectiveness and potential effectiveness of marketing communications.
- Affect The emotional component of attitude.
- Affective Relating to emotional factors.
- Aftermarket See MRO.
- Aggressive Someone who usually moves against people, and controls fear and emotions in a quest for success, prestige and admiration.
- Alliteration Using similar sounds in a slogan to aid memory.
- Ambient advertising Advertising which becomes part of the environment.
- **Ambiguity** The degree to which stimuli can be interpreted in different ways.
- **Anthropology** The study of culture.
- Associative group A group to which one would like to belong.
- Assonance Repetition of vowels in a slogan to aid memory.
- Assortment adjustment Changing the proportions of products owned in order to increase satisfaction.
- Assortment depletion Using up resources or wearing out products.
- Attitude A learned tendency to respond in a consistent manner to a specific stimulus or object.
- Audience fade-out The tendency for TV viewers to leave the room or lose concentration when the commercial breaks occur.
- Automatic group/category group A group to which one belongs by virtue of birth.
- **Backward conditioning** The unconditioned stimulus comes before the conditioned stimulus.
- **Banners** Advertising messages on websites.
- **Barrier to entry** A factor which prevents a firm from entering a specific market.
- **Belief** An understanding that an object possesses a particular attribute.
- **Belongers** People who seek to join groups in society.
- **Benchmarking** Setting performance parameters by comparing performance with that of the best of the competing firms.

**Bias** Errors in research results caused by failures in the research design or sampling method. **Boundary scanning** The practice of monitoring the interfaces between the firms and its publics. **Boycott** To avoid buying a company's products. Brainstorming Generating new product ideas by group discussion. **Brand** The focus of marketing activities. **Brand audit** The process of determining whether a specific brand is being marketed effectively. **Brokers** Intermediaries who bring buyers and sellers together, but do not themselves handle goods. **Buyback** An agreement on the part of a supplier to accept payment in finished products. **Buyer** The person who negotiates the purchase. **Cash cow** A product with a large share of a mature market. Catalogue showrooms Retailers which have a bricks-andmortar presence, but which use a brochure to display the goods rather than display shelves. Categorical plan An approach to valuing suppliers based on salient performance factors. Categorisation Filing information with similar information. Central route Cognitive approach to changing behaviour. Chunking The mental process whereby information is stored alongside connected information. **Classical conditioning** The instilling of automatic responses in an individual by repetition of stimulus and reward. **Cloner** A company which produces copies of products sold by the market leader. Closed questions Inquiries to which there will only be a small range of possible answers, usually only yes or no. **Clutter** Excessive advertising. Coercive power Potential for control derived from the ability to punish the other party. Cognition The rational component of attitude. **Cognitive** Relating to rational factors. **Cognitive effort** The degree of effort the consumer is prepared to put into thinking about the product offering Cognitive structure The way information is fitted into the existing knowledge. Commission Performance-related payments made to salespeople. **Comparative advantage** The degree to which one country is better at producing certain goods than another. **Compatibility** The degree to which a product fits into the

- adopter's life. Compensatory Of a heuristic, one which allows negative
  - features to be offset against positive features.

- **Competitor orientation** The belief that corporate success comes from understanding competitors.
- **Complexity** The degree to which the product is difficult to understand.
- **Compliant** Someone who moves towards people, has goodness, sympathy, love, unselfishness and humility.
- **Compulsive consumption** An obsessive need to buy and use products.
- Conation Intended behaviour.
- **Concept testing** A market research exercise in which feedback is obtained on the basic idea for a new product.
- **Concessionaires** Firms which rent space in department stores, paying a rental and usually a commission on sales.
- **Conclusive research** Investigations intended to provide answers to problems.
- **Conditioned response** A response which results from exposure to a conditioned stimulus.
- **Conditioned stimulus** A stimulus offered at the same time as an unconditioned stimulus, with the intention of creating an artificial association between it and the unconditioned response.
- **Conditions** Situations which make a sale impossible.
- **Confidentiality agreement** A contract between two parties containing clauses to the effect that each will keep the other's secrets.
- **Confirming houses** An organisation which handles the mechanics of exporting and importing on behalf of manufacturers or buyers.
- **Conjunctive** Heuristics which are considered together.
- Connotative Having the same meaning for everybody.
- **Consideration set** The group of products which might be capable of meeting a need.
- **Consumer** One who obtains the benefits from a product.
- **Consumerism** The set of organised activities intended to promote the needs of the consumer against those of the firm.
- **Contactors** Staff who have daily contact with customers. **Continuous innovation** Incremental improvements in an
- existing product. Convenience sample Selecting respondents by availability,
- without regard to characteristics of the respondents. **Convenience stores** Stores which are located in residential areas, and which stock frequently purchased items.
- **Core competences** The central, most important aspects of the company's abilities.

**Corporate reputation** The overall image of the organisation.

- **Cost-plus pricing** Setting prices by calculating the outlay on producing the items, and adding on a profit margin.
- **Cost-ratio plan** A method of evaluating suppliers based on the costs of doing business with them.
- **Counterpurchase** An agreement on the part of a supplier to accept payment in kind, or to spend the proceeds of the sale in the country in which the sale is made.
- **Countertrading** Bartering of goods in international markets.
- **Cross-selling** Selling new product lines to an existing customer.

Cue An external trigger which encourages learning.

- **Culture** The set of shared beliefs and behaviours common to an identifiable group of people.
- **Customary price** The price a product has always been sold for.
- Customer One who decides on payment for a product.
- **Customer intimacy** The degree to which a firm is close to its customers.
- **Customer orientation** The belief that corporate success comes from understanding and meeting customer needs.
- **Customer research** Investigations into the behaviour of purchasers of the product.
- **Customer size specialist** A company which specialises in dealing with customers of a specific size.
- **Customer-specified innovation** New product ideas which are generated by customers.
- **Cut-off** A filtering device which involves deciding the outer limits of acceptability for a given product's chatracteristics.
- **Database marketing** Using a list of customers or potential customers stored on a computer to drive the marketing effort.
- **Decider** The person who has the power to agree a purchase.
- **Decision tree** A diagrammatic representation of the route a manager must take to reach a decision.
- **Decision-making unit** A group of people who, between them, decide on purchases.
- **Del credere agents** Intermediaries who do not take title to the goods, but who do accept the credit risk from customers.
- **Delphi** A system of research under which opinions are sought iteratively from experts.
- **Demand pricing** Calculating price according to what consumers are prepared to pay.
- **Demographics** The study of the structure of the population.
- **Denotative** Having a unique meaning for an individual.
- **Deontology** The belief that actions can be judged independently of outcome.
- **Dependent variable** The stimulus which is applied to generate a response.

**Desired state** The situation the individual wishes to be in. **Detached** Someone who moves away from people, and is

- self-sufficient and independent.
- Dichotomous question An inquiry which can only be answered 'yes' or 'no'.
- **Differentiation** Factors which distinguish one product from another.
- **Direct-response advertising** Messages inserted in a medium with the intention of generating a dialogue with potential consumers.
- **Discontinuous innovation** A new product which significantly changes consumers' lifestyles.
- **Discount sheds** Out-of-town stores offering a wide range of products at low prices.
- **Discounters** Retailers which carry a limited range of stock at low prices.

- **Discrimination** The ability to distinguish between similar stimuli.
- **Dissociative group** A group to which one would not wish to belong.
- **Dissonance** The emotional state created when expectations do not match with outcomes.
- **Distribution research** Investigations into the effectiveness of different outlets for products.
- **Dodo** A product with a small share of a shrinking market. **Dog** A product with a small share of a mature market.
- **Dramaturgical analogy** The view that life is essentially theatrical in nature.
- **Drive** The force generated in an individual as a result of a felt need.
- **Dumping** Disposing of products in a foreign market at prices below the cost of production.
- Eclectic All-encompassing, taking account of all factors.
- **Economic choice** The inability to spend the same money twice.
- **Economics** The study of supply and demand.
- **Economies of scale** Cost savings resulting from large production runs.
- **Elaboration** The structuring of the information within the brain, and adding to it from memory in order to form a coherent whole
- **Elasticity of demand** The degree to which people's propensity to buy a product is affected by price changes.
- **Empowerment** Giving staff the ability to resolve customer problems without recourse to higher management.
- **End user** The person or company who uses the product, without selling it on or converting it to something else.
- **End-of-pipe solution** Cleaning up pollution after it has been created rather than re-engineering the process so that pollution is not produced.
- **End-use specialist** A company specialising in customers who use the product in a specific way.
- **Environment research** Investigations into the external factors which impinge on the organisation's activities.
- **Environmental scanning** Continuous monitoring of external factors which might impinge on the organisation's activities.
- Ethics A set of rules for good behaviour.
- **Ethnicity** Cultural background.
- **Ethnocentrism** The belief that one's own culture is superior to others.
- **Experiment** A research technique in which a controlled situation is used to determine consumer response to a given stimulus.
- Exploratory research Investigations intended to identify problems.
- **Export agents** A person or company that takes responsibility for organising the export of goods without taking title of the goods.
- **Export house** An organisation which buys goods for sale abroad.

- **Extended problem-solving** Non-routine purchase behaviour.
- Extension Increasing the number of products owned.
- **External environment** Factors which operate outside the organisation.
- **External search** Looking for information in places other than memory.
- **External validity** A condition where a research exercise would generate the same results if it were repeated elsewhere.
- **Extinction** The gradual weakening of conditioning over time.
- **Factors** Intermediaries who hold stocks of product, but do not take title to the goods.
- **Familiarity** The degree to which an object is known.
- Field research Investigations carried out in the
- marketplace.
- **Financial risk** The danger of losing money as the result of a purchase.
- **First-time prospects** Potential customers with whom the company has never done business before.
- **Focus group** Respondents brought together to discuss a research question in a controlled and structured manner under the guidance of a researcher.
- **Focus strategy** The practice of targeting a small segment of the market.
- **Foregrounding** Bringing an advertising slogan to the forefront of customer's minds.
- **Formal group** A group with a known, recorded membership list.
- **Formal structure** The official relationships between members of an organisation.
- **Forward conditioning** The conditioned stimulus comes before the unconditioned stimulus.
- **Franchising** An agreement to use a firm's business methods and intellectual property in return for a fee and a royalty.
- **Frequency** Number of times each consumer is exposed to the communication.
- Gatekeeper The person who controls the flow of information.
- **Generalisation** The tendency for the individual to react in several ways to the conditioned stimulus.
- **Generally concerned** One who believes that the environment is important, but does little to change his or her behaviour accordingly.
- Geocentrism Viewing corporate activities in a global manner.
- Geographical proximity The closeness of the market in physical terms.
- **Global customers** Firms which are willing to purchase products outside their domestic markets and tend to have global control of purchasing from headquarters.
- **Globalisation** The view of the world as a single market and single source of supply.
- Goal An objective.

- **Green activist** One who is proactive in espousing an environmentally friendly lifestyle.
- Green customer One whose purchases are influenced by environmental concerns.
- **Green thinker** One who believes in being environmentally friendly.
- **Grey market** 1. Re-import of brands from markets where the prices are lower. 2. Older consumers.
- **Hedonic needs** Needs which relate to the pleasurable aspects of ownership.
- **Heuristic** A decision-making rule.
- **High-context culture** A culture which is homogenous and has rigid rules.
- **Homophilous influence** The love of being like everyone else.
- **House journal** A medium for disseminating information within an organisation.
- Ideal self The person we wish we were.
- **Identifiers** The major variables in segmentation which can be listed without carrying out extensive research.
- **Image** The overall impression a company or brand has in the eyes of its publics.
- **Imitator** A company which makes somewhat differentiated products which are similar to those produced by the market leader.
- **Import houses** An organisation which buys goods in from abroad.
- **Impulse purchases** Purchases made without apparent conscious thought.
- **Independent variable** The response resulting from a dependent variable.
- **Indifference curve** A diagrammatic representation of the trade-offs people have between products.
- **Influencer** The person who has the ability to sway the judgement of a decider.
- **Influencers** Staff who can affect the way customers are treated, even though they have no direct access to them.
- **Infomercial** A feature-length programme about a product.
- **Informal group** A group which does not have a fixed membership list or known rules.
- **Informal structure** The unofficial relationships between members of an organisation.
- **Infrastructure** The physical resources available to the firm for logistical processes.
- **Initiator** The person who first recognises a problem.
- **Inner directed** Motivated by forces originating within the individual.
- **Innovation cost** The expenditure of money and effort resulting from adopting a new product.
- **Inseparability** In services, production and consumption occur at the same time.
- **Instrumentality** The subjective capacity of the object to attain the value in question.
- **Intangibility** The inability to touch a service.
- **Internal ad hoc data** Information supplied by systems within the organisation for a specific purpose.

- **Internal continuous data** Information supplied by systems within the organisation on a constant basis.
- **Internal environment** Factors which operate within the organisation.
- **Internal marketing** The practice of creating goodwill among employees.
- **Internal validity** A condition where a research exercise provides evidence which supports what the exercise was intended to discover.
- **Intranet** A computer-mediated system for internal communications within an organisation.
- **Involvement** Emotional attachment to a product or brand.
- **Isolateds** Staff who have no relationship at all with customers.
- Judgement sample Selecting respondents according to criteria established by the researcher.
- Junk mail Poorly-targeted direct mailings.
- **Key account** A customer or potential customer with strategic importance to the firm.
- **Key-account manager** Someone charged with the task of managing the relationship with a strategically important customer.
- **Law of primacy** The law which states that early learning about an object will colour future experiences of the object, and future interpretations of that experience.
- **Leads** People who are prepared to hear what a salesperson has to say.
- **Least dependent person** The individual with the most power in a group.
- **Legitimate power** Potential for control derived from a legal or contractual position.
- Lexicographic A hierarchy of heuristics.
- **Licensing** An agreement to use a firm's intellectual property in exchange for a royalty.
- **Limited problem-solving** Routine purchasing behaviour.
- **Liner** A ship or aircraft which operates on a regular route at fixed times.
- **Livery** Painting a public-transport vehicle in corporate colours or advertising.
- **Lobbying** Making representations to politicians with the aim of changing legislation.
- **Logistics** The co-ordination of the supply chain to achieve a seamless flow from raw materials through to the consumer.
- **Longitudinal study** Research which is carried out over a lengthy time period.
- Looking-glass self The way we think other people see us.
- **Low-context culture** A culture which is heterogenous and has tolerant rules.
- **Loyalty** The tendency to repeat purchase of a brand.
- **Macro environment** Factors which affect all the firms in an industry.
- Margin Gross profit calculated as a proportion of the price a product is sold for.
- Market challenger A company which seeks to grow at the expense of the market leader.

- Market follower A company which follows the lead of the main company in the market.
- **Market nicher** A firm which is content with a small segment of the market.
- Market research Investigations intended to improve knowledge about customers and competitors.
- Market segment A group of people having similar needs.
- Marketing information system Mechanisms for providing a constant flow of information about markets.
- Marketing orientation The belief that corporate success comes from understanding the relationships in the market.
- Marketing research Information gathering for the purpose of improving the organisation's effectiveness in the market.
- Mark-up Gross profit calculated as a proportion of the price paid for an item.
- Maturation The development of the organism over time.
- Mechanics In sales promotion, the activities the customer must undertake.
- Memory the mechanism by which learned information is stored
- Message intrigue The increased interest developed by ambiguous communications.
- Metaphor A sign which relates to an object.
- Micro environment Factors which only affect one firm.
- **Missionary** A salesperson who does not sell directly, but who has the task of 'spreading the word' about a product to people who influence purchase.
- **Modified rebuy** A repeat purchase where some changes have been made.
- **Modifiers** Staff who have some contact with customers for specific purposes.
- **Monopolistic competition** A situation in which one company exercises strong influence in the market, but other companies can still enter the market and compete effectively.
- **Monopoly** A situation in which one company controls the market.
- **Mortality** The tendency for respondents to disappear over time.
- **Motivation** The force that moves an individual towards a specific set of solutions.
- MRO Maintenance, repair and overhauling company.
- Multibuys A sales promotion in which customers are offered extra packs of product when they buy one or more packs.
- Multinational global customers Customers who source products globally, and also use the products globally.
- **Mystery shoppers** A marketing research technique whereby the researcher pretends to be a customer.
- Myths Heroic stories about a product.
- Narrowcast Accurate targeting of audiences in broadcast media.
- National global customers Customers who source products globally, but only use them within their national borders.

- **Need** A perceived lack of something.
- New task A purchase which has no precedent.

Niche marketing Serving a small segment.

- Non-compensatory Of a heuristic, one which does not
- allow a positive feature to offset a negative feature. **Non-shopping products** Products which require little information search or decision-making.
- Non-universal ownership Not owned by people who are not members of the group.
- **Normative compliance** The pressure to conform to group norms of behaviour.
- **Novices** Customers who have purchased the product for the first time within the last 90 days.
- **Objections** Questions raised by a prospect in the course of a sales presentation.
- **Objective** Not subject to bias from the individual.
- **Observability** The degree to which the product can be seen by others.
- **Odd-even pricing** Using '99c' or '95p' endings on prices. **OEM** Original equipment manufacturer.
- **Oligopoly** A situation in which a group of companies control the market between them.
- **Open questions** Inquiries to which there might be a wide range of possible answers.
- **Operant conditioning** The instilling of automatic responses via the active participation of the individual.
- **Optimum stimulation level** The level at which the gap between the desired state and the actual state has not yet become unpleasant.
- **Outbound logistics** Controlling the flow of product from the organisation to its customers.
- **Outer directed** Taking one's cue from the behaviour of others.
- **Outshopping** Shopping outside the area in which one lives.
- **Panel** A permanently established group of research respondents.
- **Party plan** A direct-marketing tool in which the salesperson holds private presentations for groups of friends in a private home.
- **Penetration pricing** Setting low prices in an attempt to capture a large market share.
- **People** The individuals involved in providing customer satisfaction.
- **Perceived cost of search** The degree to which an individual believes that an information search will be too arduous or expensive.
- **Perception** The process of building up a mental map of the world.
- **Perceptual map** The individual's view of competing products.
- **Perfect competition** A state of affairs where everyone in the market has perfect knowledge, and no one buyer or seller can influence the market.
- **Peripheral route** Affective approach to changing behaviour.
- Perishability Services cannot be stockpiled.

- **Personal sources** The means–end knowledge stored in an individual's memory. **Physical distribution** The movement of products from
- producer to retailer and ultimately to the consumer. **Physical distribution** Moving goods from the producer to
- the consumer, along the value chain.
- **Physical evidence** The tangible proof that a service has taken place.
- **Physical risk** The danger of physical harm as the result of a purchase.
- **Piggy-backing** Attaching one product to another for the purposes of sales promotion.
- **Place** The location where the exchange takes place.
- **Polycentrism** Viewing corporate activities as emanating from centres in a number of countries.
- Polymorphism Bundling data and code to create an object
- **Pop-ups** Advertising messages which appear on websites.
- **Positioning** Placing the product in the appropriate location in the consumers' perceptual maps.
- **Post-purchase evaluation** The process of deciding whether the outcome of a purchase has been appropriate or not.
- **Preliminary research** Investigations intended to outline the dimensions of a problem.
- **Presence website** A website which is not interactive, but directs customers to another medium.
- **Press releases** News stories about the organisation.
- **Price** The exchange that the customer makes in order to obtain a product.
- **Primary data** Information collected first-hand for a specific purpose.
- **Primary group** The group of people who are closest to the individual.
- **Private responses** Complaints made to friends or family about a product or company.
- **Problem child** A product with a small share of a growing market.
- **Process** The set of activities which together produce customer satisfaction.
- **Procurement** Obtaining goods to be used in production or running the organisation.
- Product A bundle of benefits.
- **Product champion** An individual who has or is given the role of guiding a new product through the development process.
- **Product life cycle** The process of launch, growth, maturity and decline which products are thought to go through.
- **Product orientation** The belief that corporate success comes from having the best product.
- **Product portfolio** The range of goods offered by a firm.
- Product research Investigations intended to generate knowledge which can be used to inform new product development.
- **Production orientation** The belief that corporate successs comes from efficient production.
- **Product-line pricing** In circumstances where sales of one product are dependent on sales of another, calculating both prices to take account of the price of each product.

- **Project teams** Groups of people with the responsibility for guiding products through the development process.
- **Projective technique** A research method which invites respondents to say what they think another person might answer to a specific question or problem.
- Promotion Marketing communications.
- **Prospects** People who have a need for a product, and the means to pay for it.
- **Psychological proximity** The degree to which countries are culturally close to each other.
- **Psychology** The study of thought processes.
- **Psychology of complication** The desire to make one's life more complex and therefore more interesting.
- **Psychology of simplification** The desire to make one's life simpler and therefore less demanding.
- **Psychosocial risk** The danger of looking foolish as a result of a purchase.
- **Public relations** The practice of creating goodwill towards an organisation.
- **Publics** The groups of people with whom the organisation interacts.
- **Pull strategy** Promoting to end users in order to 'pull' products through the distribution channel.
- **Push strategy** Promoting to channel intermediaries in order to 'push' products through the distribution channel.
- Qualitative data Information which cannot be expressed numerically.
- **Quantitative data** Information which can be expressed numerically.
- **Quota sampling** Selecting respondents according to a set of pre-arranged parameters.
- **Reach** Number of potential consumers a communication reaches.
- **Real self** The objective self that others observe.
- **Recession** A situation in which gross national production falls for three consecutive months.
- **Redundancy** In communications, sending a message by more than one route, to ensure a correct delivery.
- **Reference group** A group from whom one takes behavioural cues.
- **Referent power** Potential for control derived from a position of authority.
- **Registration** A system for protecting brand names.
- **Regression effect** The tendency for extremes to move towards the middle in longitudinal studies.
- **Reinforcement** Increasing the strength of learning by rewarding appropriate behaviour.
- **Relationship marketing** The practice of concentrating on the lifetime value of customers rather than their value in the single transaction.
- **Relative advantage** The degree to which a new product is better than the one it replaces.
- **Replenishment** Replacing products which have been worn out or used up.
- **Research plan** An outline of the steps which must be taken in gathering information systematically.

**Reseller organisation** A firm which buys goods in order to sell them on to other firms or consumers.

- **Response** The reaction the consumer makes to the interaction between a drive and a cue.
- Retention The stability of the learned material over time
- **Role** The position one has in the group.
- Rookie A new sales recruit.
- **Roughs** Draft advertising materials produced for a client's approval.
- **Sales cycle** The series of activities undertaken by salespeople.
- **Sales orientation** The belief that corporate success comes from having proactive salespeople.
- Sales presentation A structured interview in which a salesperson ascertains a customer's needs, and offers a solution which will meet those needs.
- **Sales research** Investigations into aspects of the personal selling function, including the performances of individual salespeople.
- Salient belief An understanding that an object possesses a relevant attribute.

Sampling Selecting appropriate respondents for research. Scamps See Roughs

Screening Selecting new product ideas for further development.

Second lifetime value The value of a former customer who has been won back to the firm's products.

Secondary data Information collected second-hand: information which was originally collected for a different purpose from that which the researcher now wants to use it.

- **Secondary group** A group to which one belongs, but which one does not relate to on a regular basis.
- Second-market discounting Charging lower prices in some markets or to some market segments than in others.
- Segmentation Dividing the market into groups of people with similar needs.
- Selectivity Selecting from external stimuli.
- **Self-concept** One's view of oneself.

**Semiotics** The study of meaning.

- **Shelf price** The cost of a product when it is on the shelf, not including delivery costs etc.
- **Shopping products** Products which require extensive information search and decision-making.
- Signal A feature of the product or its surrounding attributes which convey meaning about the product.
- Silent seller The book of sales materials carried by sales representatives.
- Simultaneous conditioning The conditioned stimulus and the unconditioned stimulus are offered at the same time.
- Simultaneous engineering Carrying out development processes in parallel rather than sequentially in order to reduce time to market.

**Situational factors** Elements of the immediate surroundings which affect decision-making.

Situational sources Sources of involvement derived from immediate social or cultural factors.

- **Skimming** Pricing products highly at first, but reducing the price steadily as the product moves through its life cycle.
- SMS Short Message Service, or texting on cellular telephones.
- **Socio-cultural** Appertaining to the social effects of buying or not buying a product.

**Sociology** The study of behaviour in groups.

- **Sophisticates** Customers who have purchased the product before and are ready to rebuy or have recently repurchased.
- Spam Unwanted commercial e-mails.
- Species response tendencies Automatic behaviour as a result of instinct rather than learning.
- **Specific-customer specialist** A company which specialises in dealing with a narrow range of customers.
- **Spin-doctoring** Attempts to cover up bad news by slanting it in a way which puts the organisation in a favourable light.
- **Sponsorship** Payment to a cause or event in exchange for publicity.
- Stakeholders People who are impacted by corporate activities.
- **Stars** Products with a large share of a growing market. **Straight rebuy** A repeat purchase with no modifications. **Strap line** The slogan at the end of an advertisement.

Structured observation A marketing research technique which involves directly watching consumer behaviour.

- **Subjective** Appertaining to the individual.
- **Subjectivity** Relating to the individual.
- **Sugging** Selling under the guise of market research.
- Supply chain The organisations which add value to the product as it moves from raw materials to consumer.
- **Survivors** Those people who struggle to maintain any kind of lifestyle.
- Sustainers People living close to the subsistence level.

Switching cost The expenditure of money and effort resulting from changing from one product to another.

- **System selling** Marketing on a one-to-one basis by a team of salespeople.
- **Targeting** Choosing which segments to service.

**Tariff barriers** Customs duties which make a product less competitive in an overseas market.

- **Teaser campaign** An advertising campaign in two stages: the first stage involves a message which in itself is meaningless, but which is explained by later advertisements in the second stage.
- Technophobe Someone who does not like new products.
- **Technophone** Someone who has an interest in new technology.
- **Telemarketing** Selling or researching via the telephone.

- Telesales Selling over the telephone.
- **Territory** The geographical area or group of potential customers allocated to a salesperson.

**Teleology** The belief that acts can be judged by their outcomes.

- **Test marketing** Offering a product to a small group of consumers in order to judge the likely response from a large group of consumers.
- Third-party responses Complaints made via lawyers or consumer rights advocates.
- **Time series** Analysis which shows how the situation has progressed over a period, carried out in order to predict likely future trends.
- **Trade association** A group of companies in the same industry, set up to look after the collective interests of the group.
- Trade up Buy the more expensive model.
- **Tramp ship** A ship which does not follow set routes, but which sails when it has a cargo for a particular port.
- **Transfer pricing** Internal pricing in a multinational company.
- **Trialibility** The degree to which the product can be tried out before adoption.
- **Triangulation** Using more than one research method to answer the same question in order to reduce the chances of errors.
- **Turnkey contract** An agreement whereby one firm establishes an entire business in a foreign country and subsequently hands over the business to another firm, in exchange for a fee and occasionally royalties.
- **Unconditioned response** The existing automatic response of the individual to an unconditioned stimulus.
- **Unconditioned stimulus** A stimulus which would normally produce a known reaction in an individual: this stimulus is offered as part of the conditioning process.
- User The person who uses the product.
- **Utilitarian** Appertaining to the practical aspects of ownership.
- Value The benefit a customer obtains from a product.
- Value analysis A method of evaluating components, raw materials and even manufacturing processes in order to determine ways of cutting costs or improving finished products.

- Value breakdown A situation in which the service offered by a producer does not materialise.
- Value chain The firms involved in the process of turning raw materials into products.
- Value chain analysis Assessment of ways in which organisations add value to the products they handle.
- Value network The group of organisations which collectively add value to raw materials.
- Value-based marketing Marketing whose end goal is raising the share value of the company.
- **Variability** In services, there will be a difference between one service and the next, even from the same supplier.
- Vertical integration A situation in which one company controls or owns suppliers and customers throughout the supply chain.
- Virtual products Anything which can be sold and delivered via the Internet.
- **Visible** Able to be seen by others.
- Voice responses Complaints made directly to the supplier.
- Wall newspaper A poster giving information to employees.
- Want A specific satisfier for a need.
- War horse A product with a large share of a shrinking market.
- **Website** A page on the Internet designed for and dedicated to an organisation or individual.
- Weighted-point plan A method of evaluating suppliers based on factors which are of greatest importance to the company.
- **Wicked problem** A problem whose solutions create more problems.
- Zapping Using the TV remote control to avoid advertising messages.
- **Zipping** Using the fast-forward on a VCR to skip past TV advertising.